

Consolidated Financial Statements of

**THE ST. LAWRENCE COLLEGE OF
APPLIED ARTS AND TECHNOLOGY**

And Independent Auditor's Report thereon

Year ended March 31, 2026

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

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Year ended March 31, 2026

Statement/Schedule Number

Independent Auditor's Report

Consolidated Financial Statements

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KPMG LLP
863 Princess Street, Suite 400
Kingston, ON K7L 5N4
Canada
Telephone 613 549 1550
Fax 613 549 6349

INDEPENDENT AUDITOR'S REPORT

To the Board of Governors of St. Lawrence College of Applied Arts and Technology

Opinion

We have audited the consolidated financial statements of the St. Lawrence College of Applied Arts and Technology (the College), which comprise:

- the consolidated statement of financial position as at March 31, 2026
- the consolidated statement of operations for the year then ended
- the consolidated statement of changes in net assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- the consolidated statement of remeasurement gains and losses for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies (Hereinafter referred to as the “consolidated financial statements”).

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the College as at March 31, 2026, its results of operations, its cash flows and its remeasurement gains and losses for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the “***Auditor’s Responsibilities for the Audit of the Financial Statements***” section of our auditor’s report.

We are independent of the College in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. Other information comprises:

- the information, other than the consolidated financial statements and the auditor’s report thereon, included in the Annual Report document.



Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit and remain alert for indications that the other information appears to be materially misstated.

Other Information

We obtained the information, other than the consolidated financial statements and the auditor's report thereon, included in Annual Report document as at the date of this auditor's report.

If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditor's report.

We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the College or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the College's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.



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We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the College to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

A handwritten signature in black ink that reads 'KPMG LLP' with a horizontal line underneath.

Chartered Professional Accountants, Licensed Public Accountants

Kingston, Canada

June 2, 2026

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

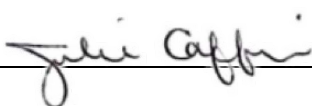
Consolidated Statement of Financial Position
As at March 31, 2026, with comparative information for 2025


Statement 1

	2026	2025
Assets		
Current assets:		
Cash and cash equivalents	\$ 113,242,735	\$ 125,453,152
Investments (note 2)	18,780,946	18,331,940
Grants and accounts receivable (note 16(a))	8,482,248	14,803,753
Prepaid expenses	1,499,770	992,613
	<u>142,005,699</u>	<u>159,581,458</u>
Long-term receivables (note 3)	666,998	1,469,130
Long-term investments (note 2)	19,283,316	17,604,103
Capital assets (note 4)	97,454,441	102,458,218
	<u>\$ 259,410,454</u>	<u>\$ 281,112,909</u>
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 22,691,409	\$ 27,813,630
Deferred revenue (note 5)	22,941,330	30,062,135
Trust funds for student enhancement fees (note 6)	843,682	796,803
Current portion of long-term debt (note 8)	2,017,508	1,868,451
	<u>48,493,929</u>	<u>60,541,019</u>
Bankers' acceptance loans due on demand (note 8)	1,004,000	1,673,137
	<u>49,497,929</u>	<u>62,214,156</u>
Employee future benefits (note 7(b))	917,000	963,000
Sick leave benefit entitlement (note 7(c))	3,567,000	3,107,000
Long-term debt (note 8)	4,825,487	6,224,904
Interest rate swaps (note 8(d))	325,848	560,734
Deferred capital contributions (note 9)	51,929,703	54,096,888
Asset retirement obligations (note 10)	1,553,475	1,517,214
Total liabilities	<u>112,616,442</u>	<u>128,683,896</u>
Net assets:		
Invested in capital assets (note 11)	38,332,075	39,249,170
Restricted for endowments (note 12)	14,064,881	13,551,147
Internally restricted (note 13)	9,571,409	9,571,409
Unrestricted (note 14)	79,284,047	84,518,429
	<u>141,252,412</u>	<u>146,890,155</u>
Accumulated remeasurement gains	5,541,600	5,538,858
Total net assets	<u>146,794,012</u>	<u>152,429,013</u>
Contingent liabilities (note 15)		
Subsequent events (note 17)		
	<u>\$ 259,410,454</u>	<u>\$ 281,112,909</u>

See accompanying notes to these consolidated financial statements.

Approved by the Board of Governors:

 Chair

 President

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Statement of Operations
Year ended March 31, 2026, with comparative information for 2025

Statement 2

	2026	2025
Revenue:		
Tuition and related fees	\$ 59,251,468	\$ 111,234,994
Grants and reimbursements (schedule 1)	54,304,016	53,636,025
Ancillary (schedule 1)	8,800,717	9,372,833
Amortization of deferred capital contributions (note 9)	5,612,388	5,958,578
Interest	4,718,501	6,957,289
Other	3,513,235	3,247,260
Contract educational services	1,110,702	2,250,766
Donations	384,178	415,016
Realized gain on sale of investments	246,831	118,419
Total revenue	137,942,036	193,191,180
Expenses:		
Salaries, wages and benefits (schedule 2)	93,186,360	117,945,968
Non-payroll (schedule 3)	39,560,744	45,531,549
Amortization of capital assets	11,274,276	11,013,630
Remeasurement of employee future benefits (note 7(b))	(46,000)	177,000
Remeasurement of sick leave benefit entitlements (note 7(c))	460,000	351,000
Remeasurement of other non-pension benefits	(341,867)	(225,406)
Total expenses	144,093,513	174,793,741
Excess (deficiency) of revenue over expenses	\$ (6,151,477)	\$ 18,397,439

See accompanying notes to these consolidated financial statements.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Statement of Changes in Net Assets
Year ended March 31, 2026, with comparative information for 2025

Statement 3

	Invested in capital assets	Restricted for endowments	Internally restricted	Unrestricted	Total
Balance, April 1, 2025	\$ 39,249,170	\$ 13,551,147	\$ 9,571,409	\$ 84,518,429	\$ 146,890,155
Excess (deficiency) of revenue over expenses (note 11)	(5,661,888)	-	-	(489,589)	(6,151,477)
Net change in investment in capital assets (note 11)	4,744,793	-	-	(4,744,793)	-
Endowment contributions (note 12)	-	513,734	-	-	513,734
Balance, March 31, 2026	\$ 38,332,075	14,064,881	9,571,409	79,284,047	\$ 141,252,412

	Invested in capital assets	Restricted for endowments	Internally restricted	Unrestricted	Total
Balance, April 1, 2024	\$ 33,373,946	\$ 13,081,658	\$ 6,743,526	\$ 74,824,097	\$ 128,023,227
Excess (deficiency) of revenue over expenses (note 11)	(5,055,052)	-	-	23,452,491	18,397,439
Net change in investment in capital assets (note 11)	10,930,276	-	-	(10,930,276)	-
Transfer between funds (note 13)	-	-	2,827,883	(2,827,883)	-
Endowment contributions (note 12)	-	469,489	-	-	469,489
Balance, March 31, 2025	\$ 39,249,170	\$ 13,551,147	\$ 9,571,409	\$ 84,518,429	\$ 146,890,155

See accompanying notes to these consolidated financial statements.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Statement of Cash Flows
Year ended March 31, 2026, with comparative information for 2025

Statement 4

	2026	2025
Cash provided by / (used in):		
Operating activities:		
Excess (deficiency) of revenue over expenses	\$ (6,151,477)	\$ 18,397,439
Adjustments for:		
Amortization of deferred capital contributions	(5,612,388)	(5,958,578)
Amortization of capital assets	11,274,276	11,013,630
Gain on sale of investments	(246,831)	(118,419)
Gain on disposal of capital assets	(796,627)	(65,646)
Remeasurement of asset retirement obligations	36,261	140,779
Employee future benefits and sick leave benefit entitlement remeasurements	414,000	528,000
Changes in non-cash operating working capital:		
Decrease in grants and accounts receivable	6,321,506	1,324,228
Decrease/ (increase) in prepaid expenses	(507,157)	590,482
Increase / (decrease) in accounts payable and accrued liabilities	(5,122,221)	2,407,112
Decrease in deferred revenue	(7,120,805)	(10,490,856)
	(7,511,463)	17,768,171
Capital activities:		
Purchase of capital assets	(6,279,712)	(14,622,949)
Receipt of deferred capital contributions	3,445,203	5,515,364
Receipt of unspent deferred capital contributions	-	(350,212)
Proceeds on sale of capital assets	805,841	69,456
	(2,028,668)	(9,388,341)
Financing activities:		
Endowment contributions	513,735	469,489
(Decrease) increase in trust funds for student enhancement fees	46,879	(213,996)
Principal payments on long-term debt and bankers' acceptance loans	(1,919,497)	(1,826,501)
	(1,358,883)	(1,571,008)
Investing activities:		
Decrease in long-term receivables	802,132	919,070
Decrease (increase) in investments, net of remeasurement gains	(2,113,534)	77,655,911
	(1,311,402)	78,574,981
Increase (decrease) in cash and cash equivalents	(12,210,416)	85,383,803
Cash and cash equivalents, beginning of year	125,453,151	40,069,349
Cash and cash equivalents, end of year	\$ 113,242,735	\$ 125,453,152

See accompanying notes to these consolidated financial statements.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Statement of Remeasurement Gains and Losses
Year ended March 31, 2026, with comparative information for 2025

Statement 5

	2026	2025
Accumulated remeasurement gains, beginning of year	\$ 5,538,858	5,183,325
Unrealized gains / (losses) attributable to:		
Investments designated at fair value	14,687	650,556
Derivatives – interest rate swaps (note 8(d))	234,886	(176,604)
	249,573	473,952
Realized gains reclassified to the statement of operations:		
Disposition of investments designated at fair value	(246,831)	(118,419)
Net remeasurement gains for the year	2,742	355,533
Accumulated remeasurement gains, end of year	\$ 5,541,600	\$ 5,538,858

See accompanying notes to these consolidated financial statements.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

The St. Lawrence College of Applied Arts and Technology (the “College”) was established as a community college in 1967 and operates under the authority of the Province of Ontario. The College offers full-time, post-secondary programs and part-time courses and certificate programs at campuses located in Kingston, Brockville and Cornwall. The College is a registered charity and is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

The St. Lawrence College Foundation (the “Foundation”) is incorporated without share capital under the Ontario Corporations Act. The Foundation operates under a memorandum of understanding with the College’s Board of Governors. Accordingly, the results and operations of the Foundation are included in the College’s consolidated financial statements. The objectives of the Foundation are to solicit, receive, manage and distribute money and other funds to support the educational services provided by the College and its affiliated institutions.

1. Significant accounting policies:

(a) Basis of presentation:

These consolidated financial statements have been prepared by management in accordance with Canadian Public Sector Accounting Standards, including the 4200 standards for government not-for-profit organizations. These consolidated financial statements reflect the assets, liabilities, revenues and expenses of the College and its controlled not-for-profit Foundation. All significant intercompany balances and transactions have been eliminated upon consolidation.

(b) Revenue recognition:

(i) Contributions

The College follows the deferral method of accounting for contributions, which includes government grants and reimbursements and donations.

Operating grants are recorded as revenue in the period to which they relate. Grants earned but not received by the end of the fiscal year are accrued. Where a portion of a grant received relates to a future year, that portion is deferred and recognized in the year to which it relates.

Unrestricted contributions are recognized as revenue when received or receivable, to the extent that the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions other than endowment contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized as revenue on a straight-line basis over the useful life of the related capital assets.

Related restricted investment income is recognized as revenue in the year in which the related expenses are recognized.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

1. Significant accounting policies (continued):

(b) Revenue recognition (continued):

(i) Contributions (continued)

Endowment contributions are recognized as direct increases in endowment net assets.

Donations of assets are recorded at fair value when a fair value can be reasonably estimated. Pledges receivable are not recorded as an asset in the Consolidated Statement of Financial Position.

(ii) Other revenue

Tuition and related fees are recorded as revenue based on the academic period of the related courses. Fees are recognized as income based on the proportion of the academic period that occurs within the fiscal year of the College. Fees received for courses that commence after the end of the fiscal year of the College are recorded as deferred revenue. The portion of tuition and fees received from students enrolled at a private career college partner of the College are recognized as revenue based on the proportion of the academic period that occurs within the fiscal year of the College.

Revenues from contract educational services, federal training and ancillary operations are recognized when the related products are delivered or services are provided by the College.

Unrestricted investment income is recognized as revenue when earned.

Revenues from administrative fees are recorded as revenue when the related transaction or event has occurred and the collection of the fee is reasonably certain.

(c) Cash equivalents:

Cash equivalents include short-term highly liquid investments with a term to maturity of 90 days or less at acquisition.

(d) Capital assets:

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense. Betterments that extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the College's ability to provide services or the value of future economic benefits associated with the capital asset is less than its net book value, the carrying value of the capital asset is reduced to reflect the decline in the asset's value. Any unamortized deferred capital contribution amount related to the capital asset is recognized in revenue in the Consolidated Statement of Operations, provided that all restrictions have been complied with.

Construction in progress costs are capitalized as incurred and represent the cost of capital assets currently under construction. Amortization is not recognized until construction is complete and the assets are ready for productive use.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

1. Significant accounting policies (continued):

(d) Capital assets (continued):

Where a legal obligation exists to remediate or otherwise retire a capital asset recognized by the College, the estimated cost of the asset retirement obligation is included in the cost of the related capital asset.

Capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings	10, 20 and 40 years
Site improvements and parking	10 years
Equipment	2 to 10 years

(e) Employee future benefits and sick leave benefit entitlement:

The College is a member of the Colleges of Applied Arts and Technology (“CAAT”) Pension Plan, which is a multi-employer, defined benefit plan. The College also provides defined retirement and post-employment benefits and compensated absences to certain employee groups. These benefits include pension, health and dental and non-vesting sick leave. The actuarial determination of the accrued benefit obligations for pensions and other retirement benefits uses the projected benefit method prorated on service. The most recent actuarial valuation of the pension plan for funding purposes was as of January 1, 2025, and the next required valuation will be as of January 1, 2028. The most recent actuarial valuation dates of the other employee future benefit plans are disclosed in notes 7(b) and 7(c).

The College has adopted the following policies with respect to accounting for these employee benefits:

- (i) The costs of post-employment future benefits are actuarially determined using management’s best estimate of health care costs, disability recovery rates and discount rates. Adjustments to these costs arising from changes in estimates and experience gains and losses are amortized to income over the estimated average remaining service life of the employee groups on a straight-line basis.
- (ii) The costs of the multi-employer defined benefit pension plan are the College’s contributions due to the plan in the period.
- (iii) The cost of non-vesting sick leave benefits are actuarially determined using management’s best estimate of salary escalation, employees’ use of entitlement and discount rates. Adjustments to these costs arising from changes in actuarial assumption and/or experience are recognized over the estimated average remaining service life of the employees.
- (iv) The discount rate used in the determination of the above-mentioned liabilities is equal to the College’s internal rate of borrowing.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

1. Significant accounting policies (continued):

(f) Financial instruments:

The College classifies its financial instruments as either fair value or amortized cost. The College's accounting policy for each category is as follows:

Fair Value

This category includes derivatives, equity instruments and mutual funds quoted in an active market. The College has designated its fixed income portfolio that would otherwise be classified into the amortized cost category as fair value as the College manages and reports performance of it on a fair value basis.

Financial instruments classified as fair value are initially recognized at cost and subsequently carried at fair value. Unrealized changes in fair value are recognized in the Consolidated Statement of Remeasurement Gains and Losses until they are realized, when they are transferred to the Consolidated Statement of Operations. Changes in fair value on restricted investments are recognized as deferred revenue until the restriction on its use is realized, at which time the balance is transferred to the Consolidated Statement of Operations.

Transaction costs related to financial instruments classified as fair value are expensed as incurred.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the Consolidated Statement of Operations. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed and recognized in the Consolidated Statement of Operations.

Amortized cost

This category includes accounts receivable, long-term receivables, accounts payable and accrued liabilities, bankers' acceptance loans and long-term debt.

Financial instruments classified as amortized cost are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets, except for contributions, which are initially recognized at fair value.

Transaction costs related to financial instruments classified as amortized cost are added to the carrying value of the instrument.

Write-downs on financial assets classified as amortized cost are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the Consolidated Statement of Operations.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

1. Significant accounting policies (continued):

(g) Management estimates:

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards, including the 4200 standards for government not-for-profit organizations, requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. Areas of key estimation include determination of fair value for investments and interest rate swaps, allowance for doubtful accounts, amortization of capital assets and deferred capital contributions, estimated costs and timing of asset retirement obligations and actuarial estimation of employee future benefits and sick leave benefit entitlement liabilities.

Financial instruments are classified into value hierarchy levels 1, 2 or 3 for the purposes of describing the basis of inputs used to determine the fair market value of those amounts recorded at fair value as described below:

- Level 1 – Fair value measurements are those derived from unadjusted quoted market prices in active markets for identical assets or liabilities;
- Level 2 – Fair value measurements are those derived from observable or corroborated inputs, other than level 1, such as quoted prices for similar assets or liabilities in inactive markets or market data for substantially the full term of the assets or liabilities; and
- Level 3 – Fair value measurements are those derived from unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities.

(h) Foreign currency:

Foreign currency transactions are recorded at the exchange rate at the time of the transaction. Assets and liabilities denominated in foreign currencies are recorded at fair value using the exchange rate at the financial statement date. Realized foreign exchange gains and losses are recognized in the Consolidated Statement of Operations.

(i) Student organizations:

These consolidated financial statements do not reflect the assets, liabilities, revenues or expenses of the various student organizations at the College.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

1. Significant accounting policies (continued):

(j) Private career colleges:

The College has entered into a contractual agreement that enables international students of the College to pursue a St. Lawrence College credential at an Ontario private career college (“PCC”). The PCC receives payment of tuition and fees directly from the enrolled students, and the College receives a portion of the tuition and fees from the PCC in return for providing agreed-upon materials and services. The College has determined that it is acting as an agent in the provision of academic delivery to international students enrolled with the PCC, and accordingly the College recognizes revenue from the PCC agreement on a net basis in accordance with Canadian Public Sector Accounting Standards. The amount of tuition and fees received by the College from the PCC is recorded within tuition and related fees in the Consolidated Statement of Operations. Expenses incurred by the College in fulfilling its obligations to the PCC are included in the Consolidated Statement of Operations based on the nature of the expense. Expenses incurred by the PCC in fulfilling its contractual obligations are not included in the consolidated financial statements of the College.

(k) Asset retirement obligations:

The College recognizes the fair value of an Asset Retirement Obligation (“ARO”) when all of the following criteria have been met:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability has occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

Actual remediation costs incurred are charged against the ARO to the extent of the liability recorded. Differences between the actual remediation costs incurred and the associated liability are recognized in the Consolidated Statement of Operations at the time of remediation.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

2. Investments:

Investments reported under current assets represent excess operating funds that are comprised of the following:

	Level	2026	2025
Cash	1	\$ 21,032	\$ 36,508
Fixed income	2	18,759,914	18,295,432
		\$ 18,780,946	\$ 18,331,940

Long-term investments include \$14,064,881 (2025 - \$13,551,147) of investments externally restricted for endowments as described in note 12 and \$5,218,428 of deferred restricted investment income (2025 - \$4,052,956) as described in note 5. Long term investments are comprised of the following:

	Level	2026	2025
Mutual funds	1	\$ 19,283,316	\$ 17,604,103

During the year there were no transfers between fair value hierarchy levels.

Fixed income investments have interest rates from 2.24% to 3.41% (2025 – 2.44% to 3.22%) and mature between 2026 and 2030 (2025 – 2025 and 2029).

The maturity profile of fixed income investments held is as follows:

As at March 31, 2026	Within 1 year	1 - 5 years	Total
Carrying value	\$ 8,899,613	\$ 9,860,302	\$ 18,759,914
Percentage of total	47.4%	52.6%	100.0%

As at March 31, 2025	Within 1 year	1 - 5 years	Total
Carrying value	\$ 8,119,111	\$ 10,176,321	\$ 18,295,432
Percentage of total	44.4%	55.6%	100.0%

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

3. Long-term receivables:

Long-term receivables are comprised of the following:

(a) Student levies for Student Life & Innovation Centre:

The student levies receivable represent the students' contribution towards the construction of the Student Life & Innovation Centre on the Kingston campus. The student levies will be charged to full-time students of the Kingston campus until April 2032 in accordance with the fee protocol agreements jointly agreed to by the College and its student governments.

	2026	2025
Long-term accounts receivable	\$ 1,257,525	\$ 1,902,500
Less: Current portion included in grants and accounts receivable	(870,074)	(779,250)
	<u>\$ 387,451</u>	<u>\$ 1,123,250</u>

(b) Receivable from Kingston Student Association for Student Life & Innovation Centre:

The receivable from the Kingston Student Association represents the outstanding balance of the Kingston Student Association's pledge to contribute approximately \$1,300,000 to partially fund the construction of the Student Life & Innovation Centre on the Kingston campus. The balance of the pledge is an unsecured, interest-free receivable, due in annual instalments of approximately \$60,000 until March 2032.

	2026	2025
Long-term accounts receivable	\$ 335,547	\$ 401,880
Less: Current portion included in grants and accounts receivable	(56,000)	(56,000)
	<u>\$ 279,547</u>	<u>\$ 345,880</u>

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Notes to Consolidated Financial Statements
Year ended March 31, 2026

4. Capital assets:

			2026	2025
	Cost	Accumulated amortization	Net book value	Net book value
Land	\$ 736,179	\$ -	\$ 736,179	\$ 745,393
Buildings, including asset retirement costs	221,091,462	137,257,159	83,834,303	78,796,212
Construction in progress	250,330	-	250,330	10,226,813
Site improvements and parking	10,307,439	8,136,583	2,170,856	2,414,382
Equipment	78,075,908	67,613,135	10,462,773	10,275,418
	\$ 310,461,318	\$213,006,877,	\$ 97,454,441	\$102,458,218

Cost and accumulated amortization at March 31, 2025 amounted to \$293,645,099 and \$194,792,390 respectively.

5. Deferred revenue:

	2026	2025
Tuition and related fees	\$ 8,954,465	\$ 17,692,187
Externally restricted donations	3,403,910	2,768,995
Expenses of future periods	10,582,955	9,600,953
	\$ 22,941,330	\$ 30,062,135

(a) Tuition and related fees

Deferred revenue related to student tuition fees represents fees collected by the College for which the term of the program or course extends beyond the fiscal year of the College.

(b) Externally restricted donations:

Deferred contributions related to externally restricted donations represent unspent donations restricted by the donors for special projects, student bursaries and other financial assistance.

	2026	2025
Represented by:		
Foundation fund for bursaries and special projects	\$ 638,764	\$ 645,130
Funds for bursaries	2,765,146	2,123,865
	\$ 3,403,910	\$ 2,768,995

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

5. Deferred revenue (continued):

(c) Expenses of future periods:

Deferred revenues related to expenses of future periods represent amounts collected by the College where the related products or services have not yet been provided by the College, or where related expenses have not yet been incurred.

	2026	2025
Represented by:		
Tuition and related fees	\$ 3,690,804	\$ 3,834,380
Grants and reimbursements	528,953	298,039
Ancillary revenue	1,366,774	1,536,280
Contract educational services	-	79,891
Employment stability funds	301,754	302,570
Restricted investment income (note 12)	1,905,001	1,916,624
Unrealized gains on long-term investments	2,733,307	1,587,186
Other	56,362	45,983
	\$10,582,955	\$ 9,600,953

6. Trust funds for student enhancement fees:

The College holds student enhancement fees on behalf of student associations. Representatives of the student associations determine the disbursement of the funds.

	2026	2025
Student enhancement fees collected	\$ 1,450,584	\$ 1,924,158
Enhancement fees paid to student associations	(1,403,705)	(2,138,154)
Net increase	46,879	(213,996)
Balance, beginning of year	796,803	1,010,799
Balance, end of year	\$ 843,682	\$ 796,803

7. Employee future benefits and sick leave benefit entitlement:

(a) Pension plan:

All full-time employees of the College, and any part-time employees who opt to participate, are members of the Colleges of Applied Arts and Technology ("CAAT") Pension Plan (the "Plan"), which is a contributory, multi-employer jointly-sponsored defined benefit pension plan for public Colleges in Ontario and select other employers in Ontario. Plan members will receive benefits based on the length of service and on the average of annualized earnings during the highest five consecutive years prior to retirement, termination or death.

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Notes to Consolidated Financial Statements
Year ended March 31, 2026

7. Employee future benefits and sick leave benefit entitlement (continued):

(a) Pension plan (continued):

Pension assets consist of investment grade securities. Market and credit risk on these securities are managed by the Plan and by placing Plan assets in trust and through the Plan investment policy.

The College makes contributions to the Plan equal to those of its employees. Contribution rates are set by the Plan's governors to ensure the long-term viability of the Plan. Since the Plan is a multi-employer plan, the College's contributions are accounted for as if the plan were a defined contribution plan, with the College's contributions being expensed in the period they come due.

Any pension surplus or deficit is a joint responsibility of the members and employers and may affect future contribution rates. The College does not recognize any share of the Plan's pension surplus or deficit as insufficient information is available to identify the College's share of the underlying pension assets and liabilities. The most recent actuarial valuation filed with pension regulators as at January 1, 2026 indicated an actuarial surplus on a going concern basis of \$6.7 billion (January 1, 2025 - \$6.1 billion). Contributions to the Plan and its associated retirement compensation arrangements made during the year by the College amounted to \$6,950,986 (2025 - \$8,694,608) and are included as an expense in the Consolidated Statement of Operations.

(b) Employee future benefits:

The College provides extended health care, dental insurance and life insurance benefits to certain of its employees under a contributory multi-employer plan under CAAT. This coverage may be extended to the post-employment period. The most recent actuarial valuation of these employee future benefits was completed February 28, 2026 for the non-pension post-retirement plan and February 1, 2026 for the continuation of medical and dental benefits and the life waiver of premium benefit for employees currently on long-term disability. The results of these valuations have been extrapolated to March 31, 2026. The related benefit liability was determined by independent actuaries on behalf of the college system as a whole.

Variations between actuarial funding estimates and actual experience may be material and any differences are generally to be funded by the participating members. The College recognizes as expense for current services the amount of its required contribution in a given year and the remeasurement of the accrued benefit liability in the year.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

7. Employee future benefits and sick leave benefit entitlement (continued):

(b) Employee future benefits (continued):

The following tables outline the components of the College's employee future benefits liability and the related remeasurement losses (gains):

	2026	2025
Accrued benefit obligations	\$ 1,023,000	\$ 1,092,000
Fair value of plan assets	(212,000)	(222,000)
Funded status – plan deficit	811,000	870,000
Unamortized actuarial gains	106,000	93,000
Employee future benefits liability	\$ 917,000	\$ 963,000

	2026	2025
Current service cost	\$ 3,000	\$ 3,000
Interest on accrued benefit obligation	2,000	2,000
Experience loss	(36,000)	197,000
Benefit payments	(4,000)	(4,000)
Amortized actuarial gains	(11,000)	(21,000)
Net remeasurement of employee future benefits liability	\$ (46,000)	\$ 177,000

The significant actuarial assumptions adopted in estimating the College's accrued benefit liability are as follows:

	2026	2025
Discount rate	3.50%	3.20%
Dental benefit cost escalation	4.00%	4.00%
Medical benefits cost escalation:		
Hospital and other medical	5.91%, decreasing to 4.00% in 2040	5.91%, decreasing to 4.00% in 2040

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Notes to Consolidated Financial Statements
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7. Employee future benefits and sick leave benefit entitlement (continued):

(c) Sick leave benefit entitlement:

The College allocates to certain employee groups a specified number of days each year for use as paid absences in the event of illness or injury. These days do not vest and are available immediately. Employees are permitted to accumulate their unused allocation each year, up to the allowable maximum provided in their employment agreements. Accumulated days may be used in future years to the extent that the employees' illness or injury exceeds the current year's allocation of days. Sick leave is paid out at the salary in effect at the time of usage. The most recent actuarial valuation of these sick leave benefits was completed August 31, 2025 and the results of this valuation have been extrapolated to March 31, 2026. The related benefit liability was determined by independent actuaries on behalf of the college system as a whole.

The following tables outline the components of the College's sick leave benefit entitlement:

	2026	2025
Accrued benefit obligation	\$ 4,308,000	\$ 3,533,000
Unamortized actuarial losses	(741,000)	(426,000)
Sick leave benefit entitlement liability	\$ 3,567,000	\$ 3,107,000

	2026	2025
Current service cost	\$ 454,000	\$ 430,000
Interest on accrued benefit obligation	122,000	124,000
Benefit payments	(346,000)	(383,000)
Amortized actuarial losses	230,000	180,000
Net remeasurement of sick leave benefit entitlement	\$ 460,000	\$ 351,000

The probability that the employee will use more sick days than the annual accrual and the excess number of sick days used are within ranges of 0% to 26.2% (2025 – 0% to 23.5%) and 0 to 55.2 days (2025 – 0 to 54.0 days) respectively for age groups ranging from 20 and under to 65 and over in bands of 5 years.

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Notes to Consolidated Financial Statements
Year ended March 31, 2026

7. Employee future benefits and sick leave benefit entitlement (continued):

(c) Sick leave benefit entitlement (continued):

The unamortized actuarial gains and losses are amortized over the expected average remaining service life as listed below:

		2026	2025
Accumulated sick leave	Academic	10.6 years	10.3 years
benefit entitlements	Academic Partial-Load	5.7 years	4.6 years
	Support	9.3 years	9.5 years
Employee future benefits		12.1 years	11.7 years

The significant actuarial assumptions adopted in estimating the College's accrued benefit liability are as follows:

		2026	2025
Discount rate		3.5%	3.20%
Salary escalation - Academic		2.00% in 2026 and thereafter	2.50% in 2026 and thereafter
Salary escalation - Support		2.00% in 2026 and thereafter	2.50% in 2026 and thereafter

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Notes to Consolidated Financial Statements
Year ended March 31, 2026

8. Long-term debt:

(a) Long-term debt is comprised of the following:

	2026	2025
6.01%, repayable approximately \$28,000 monthly including interest, maturing July 4, 2028	\$ 739,614	\$ 1,026,260
6.02%, repayable approximately \$21,000 monthly including interest, maturing August 1, 2028	573,596	787,649
6.06%, repayable approximately \$13,000 monthly including interest, maturing September 1, 2028	359,926	489,341
Fixed rate term loans (note 8(c)):		
5.12%, repayable \$9,466 monthly including interest, maturing February 1, 2030	402,342	492,801
5.29%, repayable \$15,522 monthly including interest, maturing November 1, 2030	768,734	910,239
5.35%, repayable \$67,895 monthly including interest, maturing March 1, 2031	3,567,425	4,173,602
2.94%, repayable \$251,663 semi-annually including interest, maturing February 15, 2029	1,435,358	1,886,600
	7,846,995	9,766,492
Current portion	(2,017,508)	(1,868,451)
Bankers' acceptance loans due on demand	(1,004,000)	(1,673,137)
	\$ 4,825,487	\$ 6,224,904

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

8. Long-term debt (continued):

- (b) The 6.01% bankers' acceptance loan due on demand was used to finance the construction of the student residence on the Kingston campus. The 6.02% and 6.06% bankers' acceptance loans due on demand were used to finance the construction of a fitness facility and the expansion of the cafeteria, respectively, on the Kingston campus. It is the intention of the College to repay these loans based on the payment schedules in note 8(a), unless payment is required earlier by the lender. These loans are economically hedged through interest rate swaps to the fixed interest rates noted above. The College also incurs a bank stamping fee of 0.30% (2025 – 0.30%) on the outstanding principal balance of each loan which is paid monthly. No specific security has been pledged for these loans.

Based on a detailed analysis and feasibility study it is expected that operational costs of the student residence, including the principal and interest payments on the related bankers' acceptance loan, will be financed from operational revenue generated by the residence as required by the Ministry of Colleges and Universities ("MCURES"). If an operating deficit is incurred, it will be financed by the excess of revenue over expenses from other ancillary operations.

It is expected that the management fees, utilities and other costs of the fitness facility, including the principal and interest payments on the related bankers' acceptance loan, will be financed from student fees.

Assuming early repayment of the bankers' acceptance loans is not required by the lender, principal due on the bankers' acceptance loans in each of the next five years is as follows:

2027	\$	669,136
2028		710,571
2029		293,429
Total	\$	1,673,136

Loan interest and stamping fees totalling \$117,622 (2025 - \$142,900) have been recorded as interest on long-term debt in the Consolidated Statement of Operations.

- (c) The 5.12% fixed rate term loan was used to finance the construction of the Cornwall student residence, the 5.29% loan was used to finance the construction of the Brockville student residence, the 5.35% loan was used to finance the construction of an addition to the Kingston student residence and the 2.94% loan was used to finance construction related to the College's Hello Future project in Kingston. The College incurs a monthly bank stamping fee of 0.80% (2025 – 0.80%) on the outstanding principal balance of the student residence loans which have been economically hedged through interest rate swaps to the fixed interest rates noted above.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

8. Long-term debt (continued):

(c) (continued):

Based on a detailed analysis and feasibility study it is expected that operational costs of the student residences, including the principal and interest payments on the related loans, will be financed from operational revenue generated by the residences as required by the MCURES. If an operating deficit is incurred, it will be financed by the excess of revenue over expenses from other ancillary operations.

No specific security has been pledged for these loans.

Principal due on the fixed rate term loans in each of the next five years and thereafter is as follows:

2027	\$	1,348,372
2028		1,410,243
2029		1,475,143
2030		1,026,741
2031		913,356
Total	\$	6,173,855

Loan interest and stamping fees totalling \$361,086 (2025 - \$427,208) have been recorded as interest on long-term debt in the Consolidated Statement of Operations.

(d) The College is party to interest rate swap contracts to manage interest rate exposures for economic hedging and risk management purposes.

The interest rate swap contracts convert the floating rate interest obligations of certain loans into fixed rate obligations and thus manage the College's exposure to interest rate risk. The specific loans with interest rate swaps and the fixed rates payable under those interest rate swaps are disclosed in notes 8(b) and 8(c). The maturity dates of the interest rate swaps are the same as the maturity dates of the associated long-term debt, ranging from 2028 to 2031. The fair value of the interest rate swaps will vary based on prevailing market interest rates and the remaining term to maturity. The change in fair value of the interest rate swaps was an unrealized gain of \$234,886 (2025 – unrealized loss of \$176,604) for the year ended March 31, 2026.

The interest rate swaps are level 3 financial instruments and are measured at fair value using a valuation technique, considering market interest rates. The fair value of interest rate swaps is based on broker quotes.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

9. Deferred capital contributions:

Deferred capital contributions represent the unamortized amount of contributions, enhancement fees and donations utilized for additions to capital assets. The amortization of capital contributions is recorded as revenue in the Consolidated Statement of Operations.

	2026	2025
Balance, beginning of year	\$ 54,096,888	\$ 54,890,314
Amounts used for capital purposes:		
Contributions from MCURES	2,957,945	4,191,451
Contributions from MLITSD	447,854	312,386
Donations	39,404	449,502
Other contributions	-	211,813
Amortization of deferred capital contributions	(5,612,388)	(5,958,578)
Balance, end of year	\$ 51,929,703	\$ 54,096,888

The balance of deferred capital contributions consists of the following:

	2026	2025
Unamortized capital contributions	\$ 51,275,370	\$ 53,442,556
Unspent capital contributions	654,333	654,332
	\$ 51,929,703	\$ 54,096,888

10. Asset retirement obligations:

The College's asset retirement obligations relate to the legally required removal or remediation of asbestos-containing materials in certain buildings. The obligation is determined based on the estimated undiscounted cash flows that will be required in the future to remove or remediate the asbestos containing material in accordance with current legislation.

The change in the estimated obligation during the year consists of the following:

	2026	2025
Balance, beginning of year	\$ 1,517,214	\$ 1,376,435
Obligations identified during the year	-	22,080
Obligations settled during the year	-	(63,059)
Remeasurement impact of changes in assumptions	36,261	181,758
Balance, end of year	\$ 1,553,475	\$ 1,517,214

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Notes to Consolidated Financial Statements
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11. Invested in capital assets:

(a) The College's investment in capital assets is calculated as follows:

	2026	2025
Capital assets	\$ 97,454,441	\$ 102,458,218
Less amounts financed by:		
Bankers' acceptance loans	(1,673,136)	(2,303,250)
Term bank loans	(6,173,860)	(7,463,242)
Deferred capital contributions	(51,275,370)	(53,442,556)
	<u>\$ 38,332,075</u>	<u>\$ 39,249,170</u>

(b) The change in net assets invested in capital assets is calculated as follows:

	2026	2025
Excess of expenses over revenue:		
Amortization of deferred capital contributions	\$ 5,612,388	\$ 5,958,578
Amortization of capital assets	(11,274,276)	(11,013,630)
	<u>\$ (5,661,888)</u>	<u>\$ (5,055,052)</u>
Net change in investment in capital assets:		
Additions to capital assets	\$ 6,279,713	\$ 14,622,949
Disposal of capital assets	(9,215)	(3,810)
Amount funded by deferred capital contributions	(3,445,203)	(5,515,364)
Repayment of:		
Bankers' acceptance loans	630,114	593,369
Term bank loans	1,289,384	1,233,132
	<u>\$ 4,744,793</u>	<u>\$ 10,930,276</u>

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Notes to Consolidated Financial Statements
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12. Net assets restricted for endowments:

	2026	2025
Ontario Student Opportunity Trust Fund (OSOTF):		
Phase I	\$ 1,023,531	\$ 1,001,818
Phase II	1,262,283	1,235,434
Ontario Trust for Student Support (OTSS)	5,327,192	5,214,356
Endowed Bursaries	6,451,875	6,099,539
	<u>\$ 14,064,881</u>	<u>\$ 13,551,147</u>

13. Net assets internally restricted

Internally restricted reserves represent amounts set aside by the College for specific future purposes. The following is a summary of internally restricted reserves for the year ended March 31, 2026 and the comparative period:

	Funds for student assistance	College residences	Pay parking	Strategic Initiatives	2026 Total
Balance, beginning of year	\$ 9,911	\$ 3,310,955	\$ 1,050,059	\$ 5,200,484	\$ 9,571,409
Transfer from / (to) unrestricted surplus	-	-	-	-	-
Balance, end of year	<u>\$ 9,911</u>	<u>\$ 3,310,955</u>	<u>\$ 1,050,059</u>	<u>\$ 5,200,484</u>	<u>\$ 9,571,409</u>

	Funds for student assistance	College residences	Pay parking	Strategic Initiatives	2025 Total
Balance, beginning of year	\$ 9,911	\$ 2,046,476	\$ 1,078,302	\$ 3,608,837	\$ 6,743,526
Transfer from / (to) unrestricted surplus	-	1,264,479	(28,243)	1,591,647	2,827,883
Balance, end of year	<u>\$ 9,911</u>	<u>\$ 3,310,955</u>	<u>\$ 1,050,059</u>	<u>\$ 5,200,484</u>	<u>\$ 9,571,409</u>

During the year, the College did not approve any transfers to or from internally restricted reserves.

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Notes to Consolidated Financial Statements
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14. Unrestricted net assets:

	2026	2025
Unrestricted net assets:		
Operating	\$ 88,829,121	\$ 94,165,195
Vacation pay accrued liability	(5,010,029)	(5,576,766)
Sick leave entitlement	(3,567,000)	(3,107,000)
Employee future benefits	(917,000)	(963,000)
	<u>\$ 79,335,092</u>	<u>\$ 84,518,429</u>

15. Contingent liabilities:

The College is involved with outstanding and pending litigation and claims which arise in the normal course of operations, primarily as a result of grievances filed under the provisions of the union collective agreements. In management's opinion any liability that may arise from such contingencies would not have a significant adverse effect on the consolidated financial statements of the College. Expenses in excess of the provision recorded in the consolidated financial statements, if any, arising from these contingencies will be accounted for in the year in which they are determined.

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Notes to Consolidated Financial Statements
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16. Financial risks and concentration of risk:

(a) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations, resulting in a financial loss. The College is exposed to credit risk relating to its cash and cash equivalents, grants and accounts receivable and current and long-term investments.

Accounts receivable are comprised of government, student receivables, the current portion of long-term receivables and other receivables. Student receivables are ultimately due from students, and credit risk is mitigated by financial approval processes before a student is enrolled and the highly diversified nature of the student population. Government receivables are ultimately due primarily from MCURES, as well as other government entities, and credit risk is mitigated by the governmental nature of the funding source. Other receivables arise during the course of the College's normal operations and are due from a diverse customer base. The College measures its exposure to credit risk based on how long the amounts have been outstanding. An impairment allowance is set up based on the College's historical experience regarding collections.

Student and other receivables not impaired are collectible based on the College's assessment and past experience regarding collection rates. The maximum exposure to credit risk of the College at March 31, 2026 is the carrying value of these assets.

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Notes to Consolidated Financial Statements
Year ended March 31, 2026

16. Financial risks and concentration of risk (continued):

(a) Credit risk (continued):

The amounts outstanding at year end were as follows:

As at March 31, 2026	Current	1 - 30 days	31 - 60 days	61 - 90 days	91+ days	Total
Government receivables	\$ 1,320,305	\$ -	\$ -	\$ -	\$ -	\$ 1,320,305
Student receivables	-	-	-	1,086,049	358,046	1,444,095
Current portion of long-term receivables	926,073	-	-	-	-	926,073
Other receivables	4,734,248	46,049	22,367	-	784,220	5,586,884
Gross receivables	6,980,626	46,049	22,367	1,086,049	1,142,266	9,277,357
Impairment allowances	-	-	-	(437,863)	(357,246)	(795,109)
Net receivables	\$ 6,980,626	\$ 46,049	\$ 22,367	\$ 648,186	\$ 785,020	\$ 8,482,248
As at March 31, 2025	Current	1 - 30 days	31 - 60 days	61 - 90 days	91+ days	Total
Government receivables	\$ 3,458,103	\$ -	\$ -	\$ -	\$ -	\$ 3,458,103
Student receivables	4,113	19,718	23,321	1,514,920	685,952	2,248,024
Current portion of long-term receivables	835,250	-	-	-	-	835,250
Other receivables	8,876,961	9,246	81,615	1,109	497,124	9,466,055
Gross receivables	13,174,427	28,964	104,936	1,516,029	1,183,076	16,007,432
Impairment allowances	-	-	-	(435,499)	(768,180)	(1,203,679)
Net receivables	\$ 13,174,427	\$ 28,964	\$ 104,936	\$ 1,080,530	\$ 414,896	\$ 14,803,753

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

16. Financial risks and concentration of risk (continued):

(a) Credit risk (continued):

The maximum exposure to investment credit risk is outlined in note 2.

There have been no significant changes from the previous year in the College's exposure to credit risk or its policies, procedures and methods used to measure the risk.

(b) Market risk:

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: currency risk, interest rate risk and equity risk.

The investment policies of the College and the Foundation operate within the constraints of the investment guidelines issued by the MCURES. The policies' application is monitored by management, the investment managers and the Board of Governors. Diversification techniques are utilized to minimize risk.

There have been no significant changes from the previous year in the College's exposure to market risk or its policies, procedures and methods used to measure the risk.

(i) Currency risk:

Currency risk arises from the College's operations in different currencies and converting non-Canadian earnings at different points in time at different foreign currency levels when adverse changes in foreign currency rates occur. The College does not have any material transactions or financial instruments denominated in foreign currencies.

(ii) Interest rate risk:

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates. The College is exposed to this risk through its interest-bearing investments, bankers' acceptance loans and long-term debt.

The College mitigates interest rate risk on its long-term debt through derivative financial instruments (interest rate swaps) that exchange the variable rate inherent in the bankers' acceptance loans and long-term debt for a fixed rate as described in note 8(d). Therefore, fluctuations in market interest rates would not impact future cash flows and operations relating to the long-term debt.

The College's fixed income portfolio has interest rates ranging from 2.24% to 3.41% with maturities ranging from 2026 to 2030. The fixed income investments are fixed rate with a weighted average effective interest rate of 2.84% (2025 – 2.80%). At March 31, 2026 a 1% fluctuation in interest rates, with all other variables held constant, would have an estimated impact on the fair value of fixed income investments of \$187,599 (2025 - \$182,955).

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Notes to Consolidated Financial Statements
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16. Financial risks and concentration of risk (continued):

(b) Market risk (continued):

(iii) Equity risk:

Equity risk is the uncertainty associated with the valuation of assets arising from changes in equity markets. The College is exposed to this risk through its mutual fund holdings within its investment portfolio. At March 31, 2026, a 10% movement in the stock markets, with all other variables held constant, would have an estimated effect on the fair values of the College's mutual fund holdings of \$1,928,331 (2025 - \$1,760,410).

(c) Liquidity risk:

Liquidity risk is the risk that the College will not be able to meet all of its cash outflow obligations as they come due. The College mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and maintaining investments that may be converted to cash in the near-term if unexpected cash outflows arise. The College also maintains an unsecured line of credit with a Canadian chartered bank in the amount of \$3,500,000 (2025 - \$3,500,000) to cover short-term funding needs. There was no balance outstanding on the line of credit at March 31, 2026 (2025 - \$nil). Accounts payable are all current and the terms of the long-term debt are disclosed in note 8.

Derivative financial liabilities mature as described in note 8(d).

There have been no significant changes from the previous year in the College's exposure to liquidity risk or policies, procedures and methods used to measure the risk.

The following table sets out the contractual maturities (representing undiscounted contractual cash flows) of financial liabilities, assuming early repayment of the bankers' acceptance loans is not required by the lender:

As at March 31, 2026	Within 6 months	6 - 12 months	1 – 5 years	5+ years	Total
Accounts payable and accrued liabilities	\$ 22,691,409	\$ -	\$ -	\$ -	\$ 22,691,409
Bankers' acceptance loans	329,542	339,593	1,004,001	-	1,673,136
Long-term debt	666,635	681,736	4,825,489	-	6,173,860
	\$ 23,687,586	\$ 1,021,329	\$ 5,829,490	\$ -	\$ 30,538,405

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Consolidated Financial Statements
Year ended March 31, 2026

16. Financial risks and concentration of risk (continued):

(c) Liquidity risk (continued):

As at March 31, 2025	Within 6 months	6 - 12 months	1 - 5 years	5+ years	Total
Accounts payable and accrued liabilities	\$ 27,813,630	\$ -	\$ -	\$ -	\$ 27,813,630
Bankers' acceptance loans	310,325	319,789	1,673,136	-	2,303,250
Long-term debt	637,491	651,890	5,382,247	791,614	7,463,242
Lease commitments	60,493	57,450	48,240	-	166,183
	\$ 28,821,939	\$ 1,029,129	\$ 7,103,623	\$ 791,614	\$ 37,746,305

17. Subsequent events:

On April 10, 2026, it was announced that the Board of Governors of The St. Lawrence College of Applied Arts and Technology approved an integration framework agreement with Sir Sandford Fleming College of Applied Arts and Technology to merge as equal partners. The integration is intended to create a stronger institution with greater scale, broader student access, and improved long-term financial sustainability. The integration remains subject to provincial approval and enabling legislation. It is expected that, the College will be dissolved once its assets are transferred into a new College. At this time, the financial impact of the proposed integration cannot be reasonably estimated.

18. Comparative information:

Certain comparative information has been reclassified to conform with the financial statement presentation adopted in the current year.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Analysis of Revenue
Year ended March 31, 2026, with comparative information for 2025

Schedule 1

	2026	2025
Grants and reimbursements:		
Provincially funded grants and reimbursements:		
Post-secondary activity	\$ 49,127,489	\$44,000,128
Employment services and skills training programs	1,168,154	1,416,751
Apprenticeship training programs	3,558,267	3,750,052
Other grants and reimbursements	450,106	4,469,094
	\$ 54,304,016	\$ 53,636,025
Ancillary operations:		
Residences	\$ 6,178,616	\$ 6,408,460
Parking lots	1,342,364	1,403,416
Event and banquet services	368,646	616,964
Food services commission	472,974	492,633
Facilities rent	355,437	346,523
Bookstores commission	82,680	104,837
	\$ 8,800,717	\$ 9,372,833

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Analysis of Salaries, Wages and Benefits Expenses
Year ended March 31, 2026, with comparative information for 2025

Schedule 2

	2026	2025
Salaries:		
Academic:		
Full-time	\$28,078,491	\$ 27,123,497
Partial load and part-time	16,299,159	19,797,581
Excluded/sessional	242,597	117,202
Coordinators' allowance	362,438	527,664
Bonus/overtime	115,357	117,820
Administrative	12,496,344	21,565,279
Support:		
Full-time	13,780,825	19,648,819
Part-time	3,157,230	6,123,356
Bonus/overtime	85,108	79,127
Professional development leave	343,564	246,591
Benefits:		
Academic	9,499,161	10,343,841
Administrative	3,427,859	5,243,213
Support	5,298,227	7,011,978
	\$ 93,186,360	\$ 117,945,968

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Analysis of Non-Payroll Expenses
Year ended March 31, 2026, with comparative information for 2025

Schedule 3

	2026	2025
Other contract services	\$ 10,269,838	\$ 14,129,739
Software licenses and maintenance	4,311,835	3,864,752
Scholarships, bursaries and student assistance	3,175,016	3,325,330
Building and ground maintenance	2,874,584	2,794,891
Instructional supplies and equipment	2,384,838	2,792,299
Utilities	2,651,076	2,557,214
Contracted cleaning and garbage removal services	2,382,815	2,439,158
Other supplies	1,721,784	1,860,460
Promotion/public relations	1,546,568	1,768,082
Professional fees	968,571	1,654,290
Contracted security services	1,626,619	1,184,197
Bad debts	804,122	1,056,250
Contract teaching services	660,383	948,996
Travel	450,588	655,476
Insurance	530,541	620,983
Taxes	585,158	600,892
Equipment purchase and rental	691,519	596,274
Equipment maintenance	555,772	580,376
Interest on long-term debt	478,708	570,108
Participant wages, benefits and support allowances	78,605	438,343
Professional development	121,442	283,770
Telecommunications	207,666	236,475
Rent	11,740	186,238
Other interest and bank charges	168,724	159,812
Membership fees and dues	229,092	142,347
Staff employment	61,512	62,673
Cost of sales	11,628	22,124
	\$ 39,560,744	\$ 45,531,549